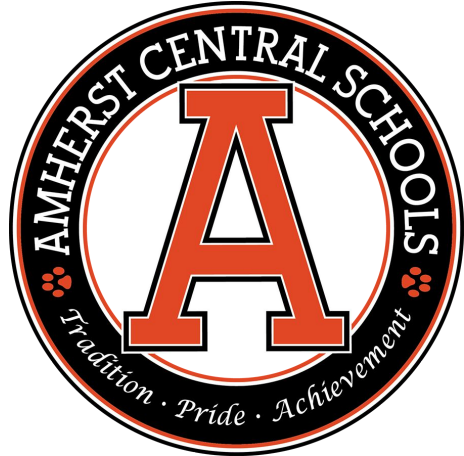




2021-2022 Budget Development



Budget Development Update

April 13, 2021



Overview

- Executive Proposal Areas of Concern - **UPDATE**
- Revenue Assumptions and Projections
- Anticipated Staffing Changes
- Expenditure Assumptions and Projections
- Overall Budget Forecast
- Summary
- New Capital Reserve
- Questions



Executive Proposal Areas of Concern - **UPDATE**

PROPOSAL: Expensed based aids lumped together into “Services Aid” and capped

ACTUAL: Expensed based aids remain - aid determined by prior year expenses

PROPOSAL: STAR Program payment added to state aid runs and capped

ACTUAL: STAR Program remains intact, serving as a tax relief for property owners



Executive Proposal Areas of Concern - **UPDATE**

PROPOSAL: **Federal Stimulus Funds for Education** continue to be diverted back to NYS to close state's budget gap.

ACTUAL: **CRRSAA** (Coronavirus Response and Relief Supplemental Appropriations Act, \$2,891,678) **and ARPA** (American Rescue Plan Act, \$3,159,629) will flow to Districts to help support education and safety measures needed due to the pandemic.

- Funds will be treated as a federal grant in the special aid fund.
- Monies will be available through 9/2022 for CRRSAA and 9/2023 for ARPA, with an additional 12 month carryover period.
- Plans will be shared publicly and opportunities for public comment will be provided.



Executive Proposal Areas of Concern - **UPDATE**

PROPOSAL: Foundation Aid will be frozen at 2019-20 levels.

ACTUAL: Foundation aid was increased by \$1.7M.

- Where are we now? How do we compare?

School Year	Current Year Aid	Full Phase-In Level (Total Foundation Aid)	<i>% of Foundation Aid Paid</i>
2007-08	\$5,678,687	\$9,472,786	59.95%
2008-09	\$6,541,204	\$10,246,729	63.84%
2009-10	\$6,522,098	\$11,416,979	57.13%
2010-11	\$6,522,098	\$11,345,351	57.49%
2011-12	\$6,522,098	\$11,634,048	56.06%
2012-13	\$6,612,626	\$11,847,296	55.82%
2013-14	\$6,632,978	\$11,453,080	57.91%
2014-15	\$6,875,899	\$12,269,205	56.04%
2015-16	\$6,933,957	\$11,993,174	57.82%
2016-17	\$6,945,061	\$12,367,170	56.16%
2017-18	\$7,216,110	\$12,201,201	59.14%
2018-19	\$7,540,731	\$12,540,585	60.13%
2019-20	\$7,656,098	\$12,849,493	59.58%
2020-21	\$7,656,098	\$13,359,211	57.31%
2021-22	\$9,369,111	\$14,181,864	66.06%

-\$4,812,753

District 2021-2022	Foundation Paid	Foundation Due	% of School Foundation Paid
Alden	\$9,796,500	\$9,796,500	100.0%
Amherst	\$9,369,111	\$14,181,864	66.1%
Williamsville	\$29,157,242	\$40,632,607	71.8%
Sweet Home	\$15,966,187	\$18,384,676	86.8%
East Aurora	\$5,541,027	\$7,863,012	70.5%
Cheektowaga	\$11,587,556	\$18,512,274	62.6%
Maryvale	\$12,539,637	\$15,489,182	81.0%
Cleveland Hill	\$10,076,373	\$12,873,825	78.3%
Depew	\$13,340,069	\$14,396,353	92.7%
Sloan	\$11,061,793	\$12,143,746	91.1%
Clarence	\$14,679,714	\$14,679,714	100.0%
Springville-Gr	\$13,350,446	\$13,350,446	100.0%
Eden	\$7,636,565	\$8,462,676	90.2%

District 2021-2022	Foundation Paid	Foundation Due	% of School Foundation Paid
Iroquois	\$9,702,757	\$9,702,757	100.0%
Evans-Brant	\$22,127,104	\$22,127,104	100.0%
Grand Island	\$12,276,243	\$13,975,692	87.8%
Hamburg	\$16,633,398	\$18,160,428	91.6%
Frontier	\$24,561,763	\$28,657,619	85.7%
Holland	\$6,926,741	\$6,926,741	100.0%
Lackawanna	\$31,716,579	\$38,581,179	82.2%
Lancaster	\$24,412,522	\$30,644,136	79.7%
Akron	\$10,550,836	\$11,077,050	95.2%
North Collins	\$5,362,687	\$5,362,687	100.0%
Orchard Park	\$16,645,012	\$18,488,429	90.0%
Tonawanda	\$14,231,851	\$114,845,792	95.9%
Kenmore	\$41,629,922	\$45,085,770	92.3%
West Seneca	\$35,790,873	\$40,196,981	96.2%



Revenue Assumptions

- Property Tax Levy - Tax Cap Calculation is 3.14%, based on Tax Base Growth Factor of 1.0056 and CPI of 1.23%. Increase of \$1.18M mostly due to capital project payments.
- Capital Exclusion - Estimated at \$1.7M, with half year of newest bond aid included.
- State Aid – increase of \$1.7M to \$18.8M - based on April Legislative Budget with the exception of BOCES aid (additional increase of \$149K for new IPA). Need to monitor transportation aid as full amount may not be due based on current year expenditures.
- Miscellaneous Revenues – projected to decrease about 7%, or \$415K, due to decreases in Medicaid reimbursements (\$300K) and Sales Tax revenue (\$180K, or 5%). PILOTs projected to increase (\$35K) with adjustments to Day Tuition/Health Services (\$30K).
- Transfers – reduce transfers from reserves (-\$748K to \$60K tax cert and \$32K unemployment) and appropriate fund balance to cover contingency line (\$806K).



Revenue Projections

	Adopted 20/21	Projected 21/22	% Change	Projected 22/23	% Change	Projected 23/24	% Change
Property Tax Levy	\$37,767,990	\$37,211,726		\$37,943,098		\$38,635,196	
Capital Exclusion		\$1,741,160		\$1,187,988		\$1,179,767	
Total Property Tax Levy Allowable	\$37,767,990	\$38,952,886	3.14%	\$39,127,591	0.45%	\$39,814,963	1.76%
State Aid	\$13,001,359	\$15,300,999	17.69%	\$15,530,514	1.50%	\$15,763,472	1.50%
Building Aid	\$4,096,520	\$3,566,211	-12.95%	\$4,806,439	20.92%	\$4,806,439	0.00%
Total State Aid	\$17,097,879	\$18,867,210	10.35%	\$20,336,953	7.79%	\$20,569,911	1.15%
PILOTS	\$400,000	\$435,000	8.75%	\$390,000	-10.34%	\$380,000	-2.56%
County Sales Tax	\$3,600,361	\$3,420,343	-5.00%	\$3,437,445	0.50%	\$3,454,632	0.50%
Community Education	\$78,500	\$78,500	0.00%	\$78,500	0.00%	\$78,500	0.00%
Interest/Penalties Earnings	\$81,000	\$81,000	0.00%	\$81,810	1.00%	\$82,628	1.00%
Other Revenues	\$1,853,270	\$1,583,061	-14.57%	\$1,598,892	1.00%	\$1,614,881	1.00%
Total Misc Revenues	\$6,013,131	\$5,597,904	-6.91%	\$5,586,646	-0.20%	\$5,610,641	0.43%
Transfers	\$840,000	\$92,000	-89.05%	\$80,000	-13.04%	\$80,000	0.00%
Appropriated Fund Balance	\$704,000	\$806,000	14.49%	\$500,000	-37.97%	\$500,000	0.00%
Total Revenue	\$62,423,000	\$64,316,000	3.03%	\$65,631,190	2.04%	\$65,575,514	1.44%



Anticipated Staffing Changes

- Retirements - decrease of approximately \$458K
 - 1 administrator - HS
 - 7 teachers - 1 HS, 4 MS, 1 SDS, 1 WBS
 - 3 nurses - 1 HS, 2 Non Pub
 - 2 support staff - 1 DO, 1 HS

All retirement positions will be rehired.



Anticipated Staffing Changes

- Staffings changes - based on student enrollment and programming needs, increase of approximately \$152K
 - Reduce two ELL 6th assignments - MS / HS
 - Add 1.0 FTE ELL teacher - .6 FTE MS / .4 FTE HS
 - Add technology 6th assignment - MS
 - Reduce two PE TAssts - .5 FTE MS / .5 FTE HS
 - Add 1.0 FTE PE/Health teacher - .8 MS / .2HS
 - Reduce two TAssts - .6 SDS / .6 WBS
 - Add 1.0 FTE PE/Health teacher - SDS
 - Increase Communications Support from three to five days
 - Reduce two COTAs - 1.0 FTE SDS / 1.0 FTE WBS
 - Add 2.0 FTE OTs - 1.0 SDS / 1.0 FTE WBS
 - Add ELA 6th assignment - HS



Expenditure Assumptions

- Personnel – Overall 1.9% increase, about \$566K, in contractual obligations and substitute costs. (Includes recent contract negotiations and proposed staffing changes.)
- Benefits –
 - ERS – projected rate of 16.2% (current is 14.6%), increase of \$78K.
 - TRS – projected rate of 9.8% (current is 9.53%), increase of \$130K.
 - Fica/Med - expected to increase about \$109K due to increased salary expenditures.
 - Health Insurance – budget projected at \$6.9M, reduction from December presentation of \$395K, due to increases in rebates and reduced enrollment.
 - Workers' Compensation – premiums increasing \$24K due to experience rating average of past three years.



Expenditure Assumptions, cont.

- General Support – Projected 0.66% increase of \$15K. Net change include increases in liability insurance premiums and postage expenses along with decrease of \$10K in B&G lines for mandated water testing completed in current year. \$10K moved from BOCES for professional development. Maintain \$100K capital outlay project line.

Increase \$500K contingency line by \$306K with breakage from retirements (offset by fund balance appropriation, yielding no impact to the taxpayers).

- Instruction - Projected 4.4% increase of \$187K due to increased costs for charter tuition (\$64K), the continuation of our grant writer (\$31K) and special education tuition and services expenses (\$180K), and a transfer from Athletic transportation to Athletic materials and supplies to support team needs. A transfer out of technology equipment (-\$100K) into BOCES will help offset IPA payments.



Expenditure Assumptions, cont.

- BOCES – Estimated increase of 13.6% (\$504K) based on updated needs:
 - 20/21 IPA, 2nd payment (+\$218K)
 - 21/22 anticipated IPA, 1st payment (+\$190K)
 - 21/22 BOCES 1st of 3 capital project payments (+\$355K)
 - Special Ed tuition/service increase (+65K)
 - Overall estimated decrease based on enrollment and services (-\$39K)
 - Budget already included funds for technology (-\$155K)
 - Reduce funds for Amplify Science purchased this year (-\$40K)
 - Move Communications Support days to Personnel (-\$80K)
 - Move funds for professional development to General Support (-\$10K)

IMPORTANT NOTE: Anticipated revenue increases in BOCES aid for 20/21 IPA (\$149K) and 1st BOCES Capital Project Payment (\$231K) along with the transfer from our technology budget (\$100K) make our IPA and capital project payments ***BUDGET NEUTRAL***.



Expenditure Assumptions, cont.

- Transportation – overall estimated increase of approximately 1.5%, or \$53K as per our two year contract extension with First Student. \$13K in Athletic Transportation moved to Athletics materials and supplies to support team needs.
- Debt Service – Anticipated increase of about 4%, or \$218K, partially offset by anticipated building aid.



Expenditure Projections

	Adopted 20/21	Projected 21/22	% Change	Projected 22/23	% Change	Projected 23/24	% Change
Personnel	\$29,757,182	\$30,323,760	1.90%	\$31,233,473	3.00%	\$32,170,477	3.00%
Benefits	\$13,192,845	\$13,249,391	0.43%	\$13,646,873	3.00%	\$14,056,279	3.00%
General Support	\$2,242,328	\$2,257,188	0.66%	\$2,302,332	2.00%	\$2,348,378	2.00%
Instruction	\$4,251,016	\$4,438,208	4.40%	\$4,571,354	3.00%	\$4,708,495	3.00%
BOCES	\$3,704,412	\$4,208,203	13.60%	\$4,292,367	2.00%	\$4,378,214	2.00%
Transportation	\$3,539,681	\$3,579,624	1.13%	\$3,633,318	1.50%	\$3,687,818	1.50%
Debt Service	\$5,235,536	\$5,453,555	4.16%	\$5,735,047	5.16%	\$5,742,500	0.13%
Contingency	\$500,000	\$806,071	61.21%	\$500,000	-37.97%	\$500,000	0.00%
Total	\$62,423,000	\$64,316,000		\$65,914,764		\$67,592,162	
\$ Change	\$2,280,000	\$1,893,000		\$1,598,764		\$1,677,398	
% Change	3.79%	3.03%		2.49%		2.54%	



Overall Budget Forecast

	Current	Projected	Projected	Projected
	2020-21	2021-22	2022-23	2023-24
Projected Overall Revenues	\$62,423,000	\$64,316,000	\$65,631,190	\$65,575,514
Projected Overall Expenditures	\$62,423,000	\$64,316,000	\$65,914,764	\$67,592,162
Budget Surplus (Gap)	\$0	\$0	-\$283,574	-\$1,016,647



Summary

- Revenues projected to increase by approximately \$1.9M, or 3%, in 21/22. State aid increase is \$1.7M, or 10.35%, over prior year budget. Need to monitor transportation aid estimates based on current year expenditures. Full amount of aid may not be earned.
- Expenditures projected to increase by approximately \$1.9M, or 3%, due to contractual obligations for personnel and benefits (\$623K), BOCES (\$503K), and debt service (\$218K). Contingency line is increased \$307K with breakage from retirements. The remaining increase is due to changes in instruction, transportation and general expenses.
- **Overall budget is balanced, using a fund balance allocation (\$806K) to cover our contingency line and usage of reserves (\$92K) limited to the Tax Certiorari (\$60K) and Unemployment Reserves (\$32K).**



New Capital Reserve

Proposed 2021 Capital Reserve

- Will be used to offset local share of future capital work on our buildings.
- Funded using excess fund balance at year end.
- Proposed maximum funding level - **\$10,000,000**
- Proposed maximum funding term - **Ten (10) years**

No increase to taxes to fund this reserve.

Will be included in legal notices and put before the voters on May 18, 2021.

This was originally planned for 2020, but was pulled due to COVID pandemic.



Questions

**Proposed Budget to be
Adopted by BOE:
April 20, 2021**

~Thank you!~